



City of Westminster

# Follow on Agenda

Title: **Council Meeting**

Meeting Date: **Wednesday 9th November, 2016**

Time: **7.00 pm**

Venue: **Porchester Hall, Porchester Road, Bayswater, London W2 5DU**

Members: **All Councillors are hereby summoned to attend the Meeting for the transaction of the business set out.**



**Admission to the public gallery is available from 6.30pm.**

**Please telephone if you are attending the meeting in a wheelchair or have difficulty walking up steps. There is wheelchair access by a side entrance.**



**An Induction loop operates to enhance sound for anyone wearing a hearing aid or using a transmitter. If you require any further information, please contact the Committee Officer, Mick Steward, Head of Committee and Governance Services.**

**Email: [msteward@westminster.gov.uk](mailto:msteward@westminster.gov.uk) Tel: 020 7641 3134  
Corporate Website: [www.westminster.gov.uk](http://www.westminster.gov.uk)**

**REPORT OF THE GENERAL PURPOSES COMMITTEE**

(Pages 1 - 2)

**PRIORITY ORDER OF BUSINESS & RELATED BRIEFING  
NOTE**

**(Pages 3 - 6)**

**Westminster City Hall  
64 Victoria Street  
London SW1  
28 October 2016**

**Chief Executive**

## REPORT OF THE GENERAL PURPOSES COMMITTEE HELD ON WEDNESDAY 2 NOVEMBER 2016

**Present:** Councillor Tim Mitchell (Chairman), Robert Davis, MBE, DL (Vice-Chairman), David Boothroyd and Melvyn Caplan

### 1. UPDATES TO STANDING ORDERS

- (a) We have considered a report which sets out minor changes to Standing Orders. The first of these reflect the recent changes to legislation to allow Members to receive, if they wish so wish, the formal notice and related papers for full Council meetings by electronic means.
- (b) The report also included changes to Standing Order 51(7) to provide for wider consultation with relevant officers and Cabinet Members when it is proposed to use the delegating powers to appoint (or dismiss) Chief or Deputy Chief Officers.
- (c) The report we considered is attached as Appendix C. We are recommending the changes to the Council for adoption.

**We recommend:** That approval be given to the changes to Standing Orders set out in the report attached as Appendix C.

### 2. Programme of Meetings 2017-2018

- (a) We have agreed the Programme of Meetings for the Committees and Sub-Committees of the Council for the 2017-2018 municipal year, having regard to the approach we have previously agreed.
- (b) We noted that the principles we endorsed in May 2012 for the scheduling of formal meetings, which allows for a more consistent approach, have worked well to date. Accordingly, these principles have been carried forward for the preparation of the 2017-2018 programme of meetings. Through this approach we have been able to ensure that most Policy and Scrutiny Committee meetings are not held on Tuesdays to avoid clashes with the Council's Planning Applications Committees. However, in some cases these have been programmed for Thursday in order for the meetings to be accommodated in Strand, where the meeting rooms are located during the temporary move from City Hall.
- (c) The full Council is required to approve the dates for its meetings and these are set out in the recommendation for adoption.

**We recommend:** 17 May 2017 (Annual), 12 July 2017, 8 November 2017, 24 January 2018, 7 March 2018, 18 April 2018, 16 May 2018 (Annual)

Tim Mitchell, Chairman

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Local Government (Access to Information) Act 1972 –  
Background Papers: None

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## CITY OF WESTMINSTER

COUNCIL MEETING – 9 NOVEMBER 2016

**AGENDA ITEMS  
FUTURE POLICY PLAN/NOTICE OF MOTION  
PREFERRED ORDER OF ITEMS FOR DEBATE (STANDING ORDER 11)**

### MAJORITY PARTY

| <b>No</b> | <b>Agenda Items 9 &amp; 11</b>  | <b>Future Policy Plan/Subject</b> | <b>Cabinet Member Portfolio</b>                               |
|-----------|---|-----------------------------------|---|
| 1.        | Notice of Motion  | Housing Regeneration              | Housing Regeneration,<br>Business and Economic<br>Development |
| 2.        | Health and Wellbeing<br>Strategy and the<br>Sustainability and<br>Transformation Plan | 58                                | Adults and Public Health                                      |
|           | A Briefing Note is attached   |                                   |   |

### MINORITY PARTY

|    | <b>Agenda Item 11</b> | <b>Subject</b> |                    |
|----|-----------------------|----------------|--------------------|
| 3. | Notice of Motion      | Libraries      | Sports and Leisure |

Charlie Parker  
Chief Executive  
4 November 2016

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## **Council Meeting: 9 November 2016**

### **Briefing Note**

#### **Subject: Health and Wellbeing Strategy and the North West London Sustainability and Transformation Plan**

##### **Background**

We will see larger rises in the groups of people with increased health needs over the next 15 years than in the wider population. This increased demand means that the cost of delivering services will increase faster than our headline population growth. NHS budgets are constrained and significantly below both historic funding growth levels. Social care budgets are under severe pressure which, in turn, is placing further significant pressure on NHS services. To ensure that health and care can be sustainable long term we need to protect and invest in social care and in preventative services, to promote independence, reduce demand on more costly services and support the shift towards more proactive out of hospital care. This includes addressing the existing financial gap and ensuring that the costs of increased social care that will result from more care in the community are fully funded. To do this, we are working with the NHS at both a sub-regional North West London level through the Sustainability & Transformation Plan (STP) and at a local city-wide level through the Health & Wellbeing Strategy. Central to both these processes is on-going dialogue across health and care and with the local community which will also continue after both plans are published.

##### **Sustainability and Transformation Plan (STP)**

In December 2015, NHS England requested every local health and care system produce a multi-year Sustainability and Transformation Plan (STP). An STP covering the population of eight local authorities and eight Clinical Commissioning Groups (CCGs) in North West London, including Westminster City Council, is being developed. STPs are expected to be submitted to NHS England by the end of the year and could attract national transformation funding. The quality of the STP will determine the amount and timing of the release of funding.

The STP will deliver North West London's joint vision of a preventative health and wellbeing system which includes developing high quality primary and community based services, while supporting the clinical and financial sustainability of the health and care system.

Westminster City Council, under the stewardship of the Cabinet Member for Adults and Public Health, the Chief Executive and Executive Director of Adult Social Care and Health, is leading on finance and estates planning on behalf of the North West London STP system.

In June 2016, North West London submitted a draft plan to NHS England for early feedback. This draft plan set out five delivery areas:

1. Radically upgrading prevention and wellbeing;
2. Eliminating unwarranted variation and improving long term condition management;
3. Achieving better outcomes and experiences for older people;
4. Improving outcomes for children & adults with mental health needs; and
5. Ensuring we have safe, high quality and sustainable acute services.

These delivery areas are to be underpinned by an effective and agile workforce, robust digital infrastructure and multi-purpose and community based estates. The STP consortium has been undertaking extensive engagement on the plan through an online forum and public

events. In Westminster, the consultation process and findings from the health and wellbeing strategy has been fed into the STP engagement work.

A further update to the STP was submitted to NHS England in October. There is ongoing engagement and dialogue about the plan between partners and key stakeholders including public engagement. The key areas of development still required are around the out of hospital strategy and the funding required to support more care and support in the community.

### **Joint health and wellbeing strategy**

Westminster's joint health and wellbeing strategy, which is currently being refreshed, will act as the local delivery mechanism for the North West London STP. Both documents have been developed in parallel since January 2016 resulting in the linking of themes and principles such as prevention, early intervention and improving mental health and wellbeing for adults and children.

Westminster's health and wellbeing strategy is a joint responsibility of the council, Central London and West London Clinical Commissioning Groups. It responds to local challenges around health inequalities, financial sustainability of health and care services, the changing demography, needs and expectations of people the city. The strategy, through its link to the North West London STP, will be addressing the sub-regional challenges around joining up estates, developing multi-skilled health and care teams and joining up health and care services to improve people's experiences of services and their lives.

The draft strategy was based on robust local evidence, early engagement with partners, and local residents. The Cabinet Member for Adults and Public Health and the Chairman of Central London CCG, Chair and Vice Chair of the Westminster Health and Wellbeing Board, jointly led an extensive engagement programme which included events with businesses, health and care providers, patient and service user representatives, the voluntary and community sector, and members of the public. In parallel, an online consultation was run for 14 weeks, ending on 16 October.

In summary, feedback from the online consultation and engagement programme strongly supports the preventative and early intervention direction and four headline themes of the strategy. The four themes are:

1. Improving outcomes for children and young people;
2. Reducing the risk factors for, and improving the management of, long term conditions, with a spotlight on dementia;
3. Improving mental health through prevention and self-management; and
4. Creating and leading a sustainable and effective local health and care system.

Specific feedback focused on the role of the broader "determinants of health and wellbeing", including infrastructure, planning, air quality and transport in the city. Other respondents supported the strategy's promotion of nutrition and diet, and physical activity as well the transformation of services of the future which are more holistic and tailored to the need of our communities.

The strategy is currently being refreshed using the feedback received throughout the engagement process. A revised draft will be presented to the Health and Wellbeing Board on 17 November, Policy and Scrutiny Committee on 23 November and Cabinet on 12 December. The final strategy is expected to be published by the end of the year.